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**Contribution Matching Partner**

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**ANNEX A**

**GUIDING PRINCIPLES AND APPROACHES FOR THE ENGAGEMENT**

The Matching Partners are cooperating as Partners for Resilience (PfR), an alliance of humanitarian, development, climate and environmental civil society organisations. The alliance promotes the application of Integrated Risk Management (IRM), integrating Disaster Risk Reduction (DRR), Ecosystem Management and restoration (EMR) and Climate Change Adaptation (CCA) to strengthen and protect livelihoods of vulnerable communities. PfR focuses primarily on climate-related natural hazards, whose underlying causes and potential for disasters result to a large extent from human-induced processes.

**Partners for Resistance Approach: key aspects of Integrated Risk Management (IRM)**

1. Putting people centre-stage, building on local and traditional resources and knowledge
2. Linking humanitarian, development and environmental domains by focusing on livelihoods
3. Addressing risk on the larger scale of landscapes
4. Managing and restoring ecosystems
5. Working on different timescales to ensure adaptive planning
6. Linking local realities with global processes
7. Integrating disciplines and approaches to encompass different risks
8. Partnering with communities, civil society, governments, knowledge centres, the private sector, the media.

**Guiding principles with regards to MBSDMP**

Matching Partners have defined guiding principles and approaches that also apply to how partners collaborate, communicate and position themselves in all phases of the Manila Bay Sustainable Development Master Planning (MBSDMP) process:

- Partners commit to developing an independent advice that considers the perspectives of all relevant stakeholders including disadvantaged communities. The rationale for suggested measures is well-motivated and transparently communicated. Partners take care to monitor if individual interest groups disproportionately push their individual agendas through the MBSDMP process.
- Partners are committed to identify potential adverse social and environmental effects from MBSDMP process during all stages of planning and design, and include mitigation measures in all design stages. Where anticipated adverse impacts cannot be mitigated, options and mechanisms for compensation are proposed to the stakeholders involved. Where possible, partners strive towards an end-solution that creates a net positive social and environmental impact (additional to anticipated impacts in terms of disaster risk reduction/floods and macro-economic development).
- As critical friends the Matching Partners will provide advice on social and environmental aspects across the full width of the planning process, additional to its more specific roles as defined in the Annexes B.

**Mode of collaboration between Matching Partners and Deltares:**

- Partners have equal access to documentation developed by consortium partners during the assignment or provided as input by third parties. Matching Partners will be engaged in key advisory meetings as appropriate and will be engaged and consulted in key decision moments.
- PfR Alliance Members retain their independence throughout the project lifetime and are free to provide their advice and opinions on developments in the Manila Bay Sustainable Development Master Planning (MBSDMP) to other parties. In cases where opinions differ on aspects of MBSDMP, partners will take note and inform each other about this.
- Partners strive towards transparent communication on the process and outcomes of MBSDMP.

Matching partners retain the right to dissociate from Manila Bay Sustainable Development Master Planning and leave the consortium in case the above premises and spirits for collaboration cannot be retained due to internal or external reasons (Article 1.5 of this Matching Agreement). Such a decision will not be lightly taken and only after due consideration with partners involved.